

Bios and Contact Info

Al Savay, AICP, is the Community and Economic Development Director with the City of San Carlos overseeing the Planning, Economic Development, Housing and Building Divisions and the BAPDA Chair. Prior to San Carlos, Al worked for the City of Mountain View as the City's Zoning Administrator. He was the chief author of the Mountain View Rowhouse Guidelines and in charge of the Mountain View Downtown Precise Plan Update utilizing an innovative collaborative, community engagement process. Prior to the City of Mountain View, he managed current and advanced city planning with the Daly City Economic and Community Development Department.

Al graduated from California Polytechnic State University with a B.S. in City and Regional Planning.

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Rick Jacobus, principal of Street Level Urban Impact Advisors (StreetLevelAdvisors.com) is one of the nation's leading experts in inclusionary housing and affordable homeownership. Rick is the author of *Inclusionary Housing: Creating and Maintaining Equitable Communities*, which has been called the 'go to' guide to inclusionary housing policy design. Rick worked directly with the City Councils of Denver and Seattle to guide the redesign of each city's inclusionary housing program. In addition, he has consulted on the design and implementation of inclusionary housing programs with more than a dozen cities including New York, San Francisco, Santa Monica, Palo Alto, Chicago and Atlanta.

Rick was the founder of Cornerstone Partnership, a national initiative to support local housing policies that create lasting affordability and he now serves as a strategic advisor to its successor Grounded Solutions Network. Rick served as an F.B. Heron Foundation Joint Practice Fellow at CoMetrics where he researched business models for the collection of social impact data. He was previously a partner in Burlington Associates in Community Development and a visiting fellow at the Lincoln Institute for Land Policy. He has also served as a lecturer in the Department of City and Regional Planning at UC Berkeley and as a senior program officer for the Local Initiatives Support Corporation. He has a bachelor degree from Oberlin College and a Master of City Planning from the University of California at Berkeley.

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Denise Pinkston has over 30 years of experience in real estate including acquisitions, asset and construction management, marketing, leasing, planning/entitlements, transit and green building program development, and public affairs. Denise was named one of the Bay Area's Most Influential Women in Bay Area Business by the *San Francisco Business Times* in 2012 and 2013 and was named to their Forever Influential Honor Roll in 2014. Denise teaches real estate at the Lorry I. Lokey Graduate School of Business at Mills College. Prior to TMG, Denise directed Current Planning, Code Enforcement, Housing, and Redevelopment as the Marin County Planning Services Coordinator. She has also served as a planning commissioner, chamber of commerce board member, and instructor at San Francisco State University.

Denise attended the University of California at Berkeley where she earned a B.A. in History, and a Masters in City and Regional Planning.

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Bob Brown, AICP, has been a Community Development Director or Planning Manager for over 35 years in Bay Area communities including the cities of San Rafael, Palo Alto, San Mateo, Berkeley and Milpitas. He has been Director in Novato for the past four years, coming out of retirement to update their General Plan, which he insists will be his last.

Bob was the Sustainability Coordinator for the City of San Rafael where he authored San Rafael's Climate Change Action Plan and the BERST model green building ordinance, one of the most stringent in the nation. Bob has been an adjunct faculty member at Dominican University, teaching in the Sustainable Practices Certificate Program. He holds a B.S. in Environmental Biology from the University of Santa Clara and a Master in Urban and Regional Planning from San Jose State University.

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Michelle Littlefield has served as a planner for over 10 years in local government with a major focus on community engagement, process improvement, and staff technology development. In her current role as Associate Planner for the City of Redwood City, Michelle leads the development and implementation efforts of the accessory dwelling unit program and serves as the Plan Review Committee Administrator, an interdepartmental committee responsible for reviewing major development projects. Michelle is an evangelist of building 21st century government through the integration of technology and public policy as a way to improve the connection between governments and the communities they serve. As a content manager of the City's website, she leads the online community engagement strategies for Redwood City's major development projects and long-range planning initiatives by working with Community Development, GIS, IT and the City Manager's Office to develop a highly visual and interactive web presence.

Michelle earned a dual degree in Political Science and Urban Planning and a minor in Communication from UC San Diego and a graduate certificate in Program and Project Management from UC Santa Cruz. She has also participated in the Public Sector Leadership Academy.

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Adhi Nagraj is the Director of Development at BRIDGE Housing Corporation. Over his career, Adhi has participated in the development or preservation of over 1,500 units of affordable housing, representing over \$700MM in capital investments. Adhi supervises a team of project managers working in Oakland, San Francisco, San Leandro, and various other cities around the Bay Area. He is currently the Vice Chair of the Oakland Planning Commission and was recently appointed by Governor Brown to serve on the Board of California Housing Partnership Corporation (CHPC), a statewide affordable housing policy organization. Additionally, he serves on the Executive Board of Directors of SPUR.

Adhi is a graduate of Brown University and Columbia Law School.

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Zac Shore is Director of Development at Panoramic Interests. He manages everything from acquisitions, entitlements, financing, and construction, to lease-up of the properties. Zac just completed a 160-unit high-rise in downtown San Francisco, which was 100% leased to California College of the Arts and San Francisco Conservatory of Music. He is now managing entitlements for a 201-unit workforce housing building in San Francisco and pre-construction for two projects in Berkeley (70 units and 22 units). Zac has completed modular projects in the past, and has spent the past couple years researching steel modular construction which Panoramic Interests intends to use for two upcoming projects.

Zac holds a Master in Real Estate Development from MIT. Prior to joining Panoramic Interests, he was a general contractor in Southern California and Hawaii.

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Meea Kang is an indisputable leader in the complex fields of affordable housing, transit-oriented development, and smart growth. Meea is president and co-founder of Domus Development, an infill development company that specializes in socially responsible and environmentally conscious building. Meea's projects have been honored with national accolades from the U.S. Environmental Protection Agency, U.S. Department of Housing and Urban Development, American Institute of Architects, U.S. Green Building Council and the 2014 Governor's Environmental and Economic Leadership Award. For her efforts, Meea has received the Smart Growth America LOCUS Leadership Award, Sacramento Housing Alliance Housing Innovator of the Year, Northern California Real Estate Woman of Influence, Sacramento Business Journal's Women Who Mean Business, and Sierra Business Council Visionary 2020 Award. As a key policy influencer, Meea has served on expert panels throughout the nation and most recently successfully led an initiative, AB 744 through the California legislature that was signed into law in October 2015. AB 744 reduces minimum parking requirements statewide for affordable, mixed-income, and mixed-use TODs, senior and special needs housing. In 2016, Meea was appointed by Governor Brown to serve on the California Commission on Aging and she serves on the Board of Trustees for the California Housing Consortium, Rail~Volution, Council of Infill Builders and the California Museum.

Meea earned a Master of Architecture from UC Berkeley and a Bachelor of Fine Arts from Cornell University.

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